

Supplier's Partnership for the Environment Summit June 26, 2013



Randy Leslie, Group Vice President & General Manager
Customer Group Asia – Johnson Controls
Chairperson – Suppliers Partnership for the Environment



Our Businesses



Johnson Controls is a globally diversified company in the building and automotive industries



Automotive Experience

A global leader in automotive seating, overhead systems, door and instrument panels, and interior electronics.



Power Solutions

The global leader in lead-acid starter batteries, advanced lead-acid batteries for Start-Stop vehicles and Lithium-ion batteries for hybrid and electric vehicles.

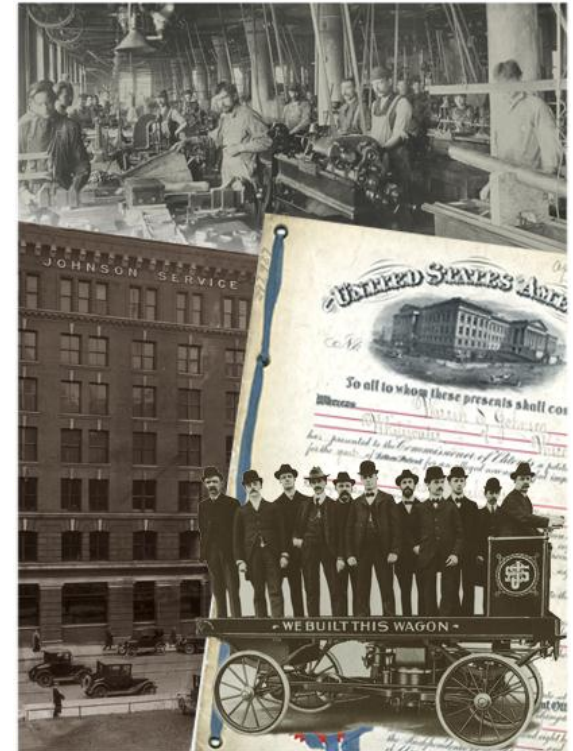


Building Efficiency

A leading provider of equipment, controls and services for heating, ventilating, air-conditioning, refrigeration, and security systems for buildings.

A Company Founded on Sustainability & Innovation

- In 1885, company founder, Warren Johnson launched an industry focused on energy efficiency.
- He was the inventor of the first electric in-room thermostat.
- Johnson created huge pneumatic tower clocks. He experimented with electric steam batteries and started a wireless telegraph business. He developed steam powered vehicles, from luxury touring cars to the first postal service trucks.
- Most of his patents were devices aimed at harnessing the sustainable power derived from air, steam or fluid pressure.



Fundamental beliefs about how we operate our company have fueled our consistent success and shaped our culture over 125 years

Integrity

- Honesty, fairness, respect and safety are central to the company's work ethic.

Customer Satisfaction

- Our future depends on the success of our customers. We cultivate a proactive, approachable business environment—and provide expert knowledge and practical solutions.

Employee Engagement

- We have fostered a culture that promotes excellent performance, teamwork, inclusion, leadership and growth.

Innovation

- There is always a better way. This belief inspires the new solutions, change and opportunity we pass on to our customers.

Sustainability

- Sustainability has been at the heart of Johnson Controls' values since the very beginning. Our products, services, operations and community involvement are part of a holistic approach and commitment to promote the efficient use of resources around the world.



Our Environmental
Leadership



We focus on our own environmental performance with the same discipline that we apply with our customers

- 2002 – Started reporting sustainability data
- 2003 – Published first Sustainability Report via the Global Reporting Initiative (GRI) guidelines, the most widely accepted global standard for reporting corporate responsibility
- 2009 – Introduced an environmental scorecard addressing resource efficiency, environmental management and sustainable product design
- 2010 – Glendale, U.S., headquarters office buildings awarded LEED™ Platinum certification by the U.S. Green Building Council. The largest concentration of LEED Platinum buildings ever on one site
- Our sustainability performance is recognized by numerous, respected corporate social responsibility and sustainability indices

CARBON DISCLOSURE PROJECT



LEED™ Platinum Campus– The Johnson Controls Corporate and Power Solutions headquarters campus, Glendale, Wisconsin

Johnson Controls has been awarded LEED™ Platinum certification by the U.S. Green Building Council, for its efforts to make the Glendale campus a model of energy efficiency and sustainability

This represents the largest concentration of LEED Platinum buildings – four – on one site ever awarded

- Photovoltaic solar
- Thermal solar
- Geothermal wells
- Rainwater management
- Green roofs
- Material re-use
- Integrated building management technology



World Class Manufacturing



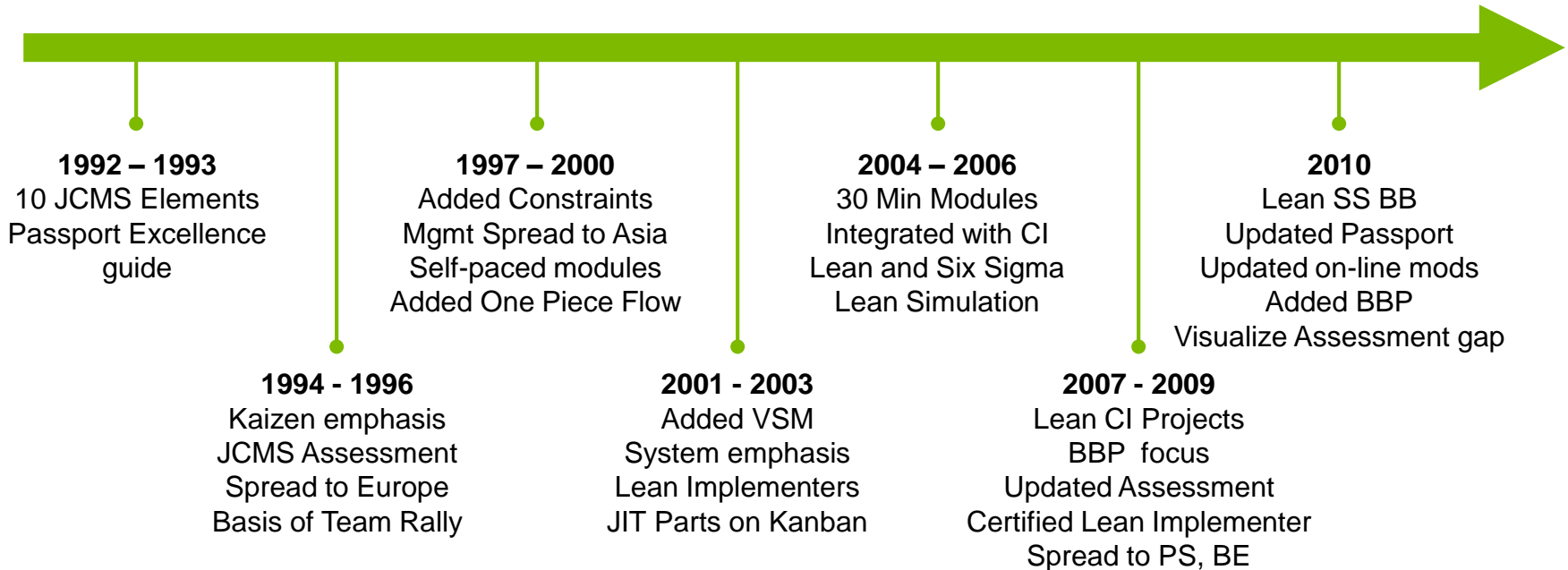
Automotive Experience Worldwide Reach

180+ Locations Worldwide

- Automotive research, engineering and manufacturing facilities in every major automotive market
- Manufacturing capability in every region of the globe
- Automotive Experience facilities in 34 countries



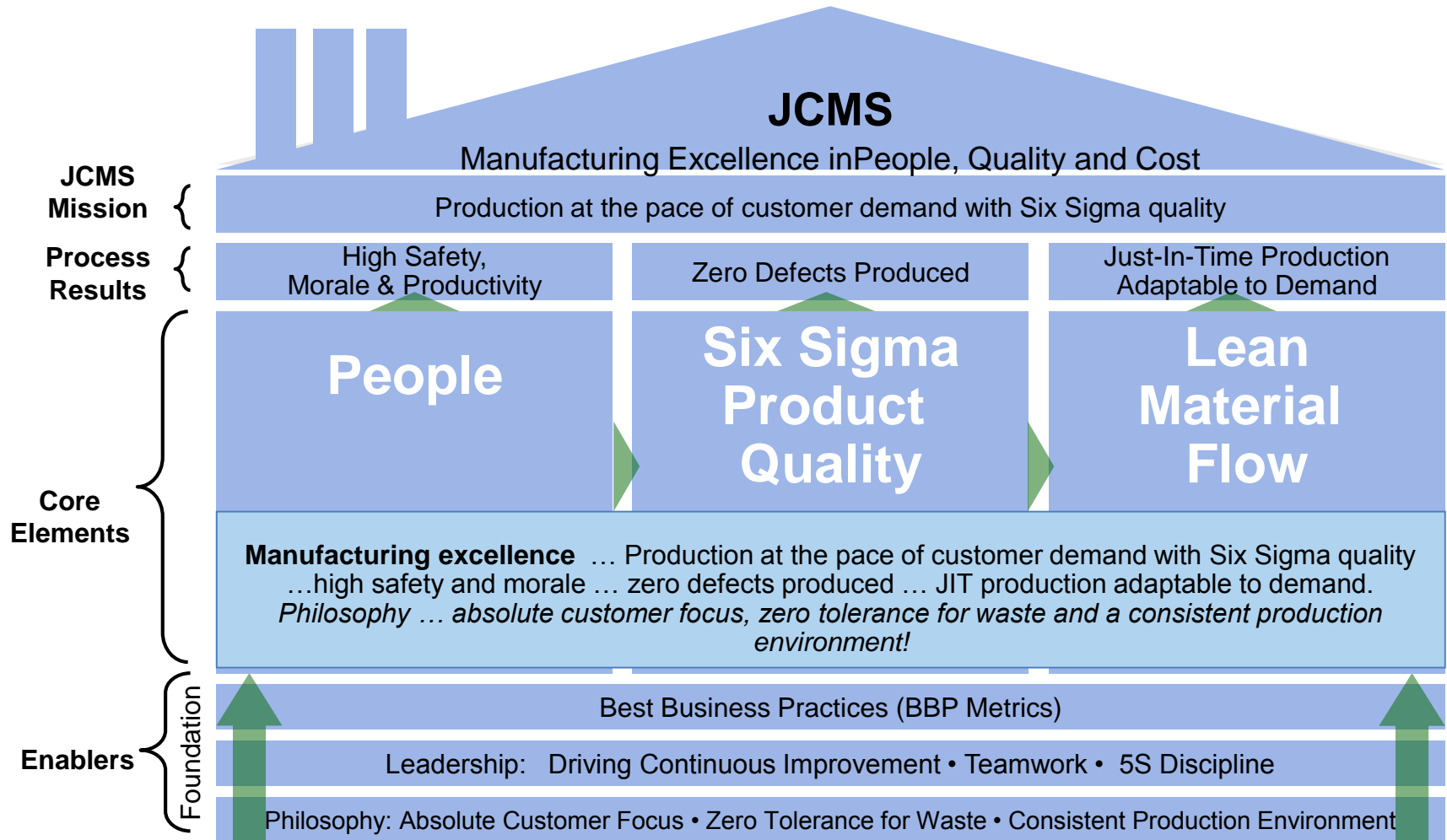
JCMS – A History of Improvement



“JCMS execution is vital to our Continuous Improvement success. Not only will JCMS assist us in operational excellence, but it’s essential for our growth and sustainability”

Steve Roell
Chairman and Chief Executive Officer
Johnson Controls, Inc.

JCMS Mission and Philosophy



JCMS Core Concepts and Tools



Path to Operational Excellence:

- Zero tolerance for waste
- Stable production environment
- Customer “pull” drives production



Thank you!

